

Published on European Association of Hospital Pharmacists (https://www.eahp.eu)

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At the end of the one hour presentation and one and a half hour workshop participants will understand the need for personal qualities in leadership. They will demonstrate *Learning Outcomes (in italic)* under four headings for this topic:

- a) Developing self awareness
- b) Managing oneself
- c) Continuing personal development
- d) Acting with integrity

a) Developing self awareness

Participants will demonstrate that they:

- can recognise and articulate their own values and principles, understanding how these may differ from those of other individuals and groups;
- are able to identify their own strengths and limitations, the impact of their behaviour on others, and the effect of stress on their own behaviour;
- can identify their own emotions and prejudices and understand how these can affect their judgment and behaviour;
- have the skills to obtain, analyse and act on feedback from a variety of sources.

b) Managing oneself

Participants will:

- be able to manage the impact of their emotions on their behaviour with consideration of the impact on others;
- be reliable in meeting their responsibilities and commitments to consistently high standards;
- ensure that their plans and actions are flexible, and take account of the needs and work patterns of others; and,
- be able to plan their workload and activities to fulfil work requirements and commitments, without compromising their own health.

c) Continuing personal development

Participants will demonstrate an appreciation of the need to:

- actively seek opportunities and challenges for personal learning and development;
- acknowledge mistakes and treat them as learning opportunities;
- participate in continuing professional development activities;
- change their behaviour in the light of feedback and reflection.

d) Acting with integrity

Participants will demonstrate that they are able to:

- uphold personal and professional ethics and values, taking into account the values of the organisation and respecting the culture, beliefs and abilities of individuals;
- communicate effectively with individuals, appreciating their social, cultural, religious and ethnic backgrounds as well as their age, gender and abilities;
- value, respect and promote equality and diversity;
- take appropriate action if ethics and values are compromised.

Last update: 5 June 2012