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At the end of the one hour presentation and one and a half hour workshop participants will understand the need for personal qualities in leadership. They will demonstrate *Learning Outcomes (in italic)* under four headings for this topic.

- a) Identifying the contexts for change
- b) Applying knowledge and evidence
- c) Making decisions
- d) Evaluating impact

a) Identifying the contexts for change

Participants will demonstrate:

- awareness of the political, social, technical, economic, organisational and professional environment;
- that they understand and can interpret relevant legislation and accountability frameworks;
- that they are able to anticipate and prepare for the future by scanning for ideas, best practice and emerging trends that will have an impact on health outcomes;
- the ability to develop and communicate aspirations.

b) Applying knowledge and evidence

Participants will demonstrate that they understand the need to:

- use appropriate methods to gather data and information;
- carry out analysis against an evidence-based criteria set;
- use information to challenge existing practices and processes;
- influence others to use knowledge and evidence to achieve best practice.

c) Making decisions

Participants will demonstrate that they are able to:

- participate in and contribute to organisational decision-making processes;
- act in a manner consistent with the values and priorities of their organisation and profession;

- educate and inform key people who influence and make decisions;
- contribute their unique perspective to team, department, system and organisational decisions.

d) Evaluating impact

Participants will demonstrate that they understand the need to:

- test and evaluate new service options;
- standardise and promote new approaches;
- overcome barriers to implementation;
- formally and informally disseminate good practice.

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